

# 5% COLA

## Copper Canyon Fire & Medical District Budget & Operational Plan FY 2022 - 2023

### Revenue and Expenditure Summary

#### FY 2022 - 2023 Annual Budget and Operational Plan Summary

Description	Actual 2021 - 2022	Without COP 2021 - 2022	2022 - 2023	Budget Variance	% of Change
<b>Revenues</b>					
<b>4100- Carry Over Funds</b>					
4101 - Carry Over Funds	200,000	200,000	250,000	50,000	25.00%
<b>Total 4100 - Carry Over Funds</b>	<b>200,000</b>	<b>200,000</b>	<b>250,000</b>	<b>50,000</b>	<b>25.00%</b>
<b>4200 - Tax Revenue</b>					
4201 - Property Tax Revenue	3,668,687	3,668,687	4,021,233	352,546	9.61%
4202 - FDAT Revenue	493,953	493,953	493,953	0	0.00%
4206 - Safe & Smart AZ Tax Revenue	100,000	100,000	120,000	20,000	20.00%
<b>Total 4200 - Fire District Revenue</b>	<b>4,262,640</b>	<b>4,262,640</b>	<b>4,635,186</b>	<b>352,546</b>	<b>8.27%</b>
<b>4300 - Revenue - Ambulance</b>					
4301 - Ambulance Revenue	1,725,000	1,725,000	1,950,000	225,000	13.04%
4302 - Ambulance Refunds	(5,000)	(5,000)	(5,000)	0	0.00%
4303 - Ambulance Credit Card Fees	(3,000)	(3,000)	(3,000)	0	0.00%
<b>Total 4300 - Revenue - Ambulance</b>	<b>1,717,000</b>	<b>1,717,000</b>	<b>1,942,000</b>	<b>225,000</b>	<b>13.10%</b>
<b>4400 - IGA/Contracts</b>					
4401 - IGA Revenue - Yavapai Apache	260,885	260,885	292,507	31,622	12.12%
4402 - IGA Revenue - Casino	447,833	447,833	551,740	103,907	23.20%
4403 - AZ State Forestry	175,000	175,000	175,000	0	0.00%
4404 - IGA Revenue - Shared Services	5,000	5,000	5,000	0	0.00%
<b>Total 4400 - IGA/Contracts</b>	<b>888,718</b>	<b>888,718</b>	<b>1,024,247</b>	<b>135,529</b>	<b>15.25%</b>
<b>4500 - Fee Schedule Revenue</b>					
4501 - Non-Resident Billing	35,000	35,000	25,000	(10,000)	-28.57%
4502 - Code Enforcement	25,000	25,000	25,000	0	0.00%
<b>Total 4500 - Fee Schedule Revenue</b>	<b>60,000</b>	<b>60,000</b>	<b>50,000</b>	<b>(10,000)</b>	<b>-16.67%</b>
<b>4700 - General Revenue</b>					
4701 - Other Revenue	5,000	5,000	5,000	0	0.00%
4702 - Interest - Warrant Account	2,400	2,400	500	(1,900)	-79.17%
4703 - Interest - Capital Reserve	3,600	3,600	300	(3,300)	-91.67%
4704 - Collections	10,200	10,200	5,000	(5,200)	-50.98%
4705 - Sale of Surplus Equipment	20,000	20,000	20,000	0	0.00%
4706 - Lease Revenue	12,000	12,000	15,000	3,000	25.00%
4707 - Sale of Real Estate	85,000	85,000	85,000	0	0.00%
4710 - Insurance Proceeds	0	0	0	0	#DIV/o!
4711 - Donations	0	0	0	0	#DIV/o!
4712 - Ooutside Fleet Repair & Service	0	0	25,000	25,000	#DIV/o!
4708 - Vounteer Pension Fund Transfer	308,000	0	0	0	#DIV/o!
<b>Total 4700 - General Revenue</b>	<b>446,200</b>	<b>138,200</b>	<b>155,800</b>	<b>17,600</b>	<b>12.74%</b>
<b>Total 4000 - Subtotal of Total Operating Revenue</b>	<b>7,574,558</b>	<b>7,266,558</b>	<b>8,057,233</b>	<b>790,675</b>	<b>10.88%</b>

<b>4600 - Grant Revenue</b>					
4601 - Miscellaneous Grants	178,000	178,000	157,000	(21,000)	-11.80%
4602 - SAFER Grant	403,184	403,184	416,191	13,007	3.23%
4603 - AFG Grant	150,000	150,000	150,000	0	0.00%
4604 - Regional AFG Grant	335,000	335,000	227,931	(107,069)	-31.96%
<b>Total 4600 - Grant Revenue</b>	<b>1,066,184</b>	<b>1,066,184</b>	<b>951,122</b>	<b>(115,062)</b>	<b>-10.79%</b>
<b>4800 - Transfer from Capital Reserve</b>					
4801 - Transfer from Capital Reserve	0	0	0	0	#DIV/o!
<b>Total 4800 - Transfer from Capital Reserve</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/o!</b>
<b>Debt Proceeds</b>					
4901 - Debt Proceeds	6,840,000	0	0	0	#DIV/o!
<b>Total 4900 - Debt Proceeds</b>	<b>6,840,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/o!</b>
<b>Total 4000 - Total Non-Operating Revenues</b>	<b>7,906,184</b>	<b>1,066,184</b>	<b>951,122</b>	<b>(115,062)</b>	<b>-10.79%</b>
<b>Total 4000 - Total Revenues</b>	<b>15,480,742</b>	<b>8,332,742</b>	<b>9,008,355</b>	<b>675,613</b>	<b>8.11%</b>

**Revenue and Expenditure Summary**

**FY 2022 - 2023 Annual Budget and Operational Plan Summary**

Description	Actual 2021 - 2022	Without COP 2021 - 2022	2022 - 2023	Budget Variance	% of Change
<b>Expenses</b>					
<b>5000 - Salaries &amp; Wages</b>					
5001 - Fire Chief	122,970	122,970	126,659	3,689	3.00%
5002 - Battalion Chiefs	275,992	275,992	299,536	23,544	8.53%
5003 - Fire Marshal	68,661	68,661	78,966	10,305	15.01%
5004 - Captains	684,961	684,961	756,639	71,678	10.46%
5005 - Engineers	606,497	606,497	668,660	62,163	10.25%
5006 - Firefighters	1,256,863	1,256,863	1,376,099	119,236	9.49%
5007 - Administrative Manager	77,272	77,272	83,780	6,508	8.42%
5008 - Payroll & Benefits Specialist	50,606	50,606	54,042	3,436	6.79%
5009 - Admin Accounts Assistant	58,664	58,664	61,424	2,760	4.70%
5011 - Reserves	80,000	80,000	80,000	0	0.00%
5014 - OT Discretionary	96,000	96,000	96,000	0	0.00%
5015 - OT Vacation/Sick	132,000	132,000	132,000	0	0.00%
5016 - Admin/Support OT	783	783	964	181	23.07%
5017 - Fire Inspector	0	0	22,948	22,948	#DIV/o!
5018 - Fleet Manager	0	0	60,008	60,008	#DIV/o!
<b>Total 5000 - Salaries &amp; Wages</b>	<b>3,511,269</b>	<b>3,511,269</b>	<b>3,897,724</b>	<b>386,455</b>	<b>11.01%</b>

## Revenue and Expenditure Summary

### FY 2022 - 2023 Annual Budget and Operational Plan Summary

Description	Actual 2021 - 2022	Without COP 2021 - 2022	2022 - 2023	Budget Variance	% of Change
<b>Expenses</b>					
<b>5100 - Employee Benefits</b>					
5101 - Public Safety Retirement					
5101.01 - PSPRS Tier 1 DB	197,409	197,409	217,752	20,343	10.30%
5101.02 - PSPRS Tier 3 DB	151,369	151,369	66,736	(84,633)	-55.91%
5101.03 - PSPRS Tier 3 DC	14,406	14,406	20,413	6,007	41.69%
5101.04 - PSPRS ACR	17,904	17,904	10,133	(7,771)	-43.41%
5101.08 - PSPRS Tier 2 DB	132,527	132,527	102,378	(30,149)	-22.75%
5101.09 - PSPRS Tier 2 DC	20,078	20,078	24,647	4,569	22.76%
5101.10 - PSPRS Unfunded Liability Deposit	5,814,127	0	0	0	#DIV/o!
<b>Total 5101 - Public Safety Retirement</b>	<b>6,347,820</b>	<b>533,693</b>	<b>442,058</b>	<b>(91,635)</b>	<b>-17.17%</b>
5102 - ASRS	49,444	49,444	51,298	1,855	3.75%
5103 - Social Security Tax - Employer	4,960	4,960	4,960	0	0.00%
5104 - Medicare Tax - Employer	49,062	49,062	58,140	9,078	18.50%
5105 - Workman's Comp	144,320	144,320	385,988	241,668	167.45%
5106 - Health Insurance	418,243	418,243	449,674	31,431	7.51%
5107 - Dental Insurance	40,102	40,102	43,155	3,053	7.61%
5108 - Vision Insurance	9,668	9,668	10,064	396	4.10%
5109 - Life Insurance	8,307	8,307	5,682	(2,625)	-31.60%
5110 - Cancer Insurance	2,250	2,250	2,250	0	0.00%
5111 - HRA Reimbursement	120,000	120,000	121,500	1,500	1.25%
5112 - PHEP	26,000	26,000	26,780	780	3.00%
5113 - Holiday Pay	99,820	99,820	110,023	10,203	10.22%
5114 - Vacation Payout	0	0	0	0	#DIV/o!
5115 - Uniforms	50,850	50,850	47,975	(2,875)	-5.65%
5117 - Cell Phone Stipend	15,600	15,600	16,050	450	2.88%
5118 - Physicals Career	40,800	40,800	40,800	0	0.00%
5119 - Physicals Reserves	3,000	3,000	3,000	0	0.00%
5120 - Mental Health Counseling	5,375	5,375	15,480	10,105	188.00%
5121 - Miscellaneous Occupational Medicine	1,500	1,500	1,000	(500)	-33.33%
5122 - Cancer Screening	8,400	8,400	0	(8,400)	-100.00%
<b>Total 5000 - Employee Benefits</b>	<b>7,445,521</b>	<b>1,631,394</b>	<b>1,835,876</b>	<b>204,483</b>	<b>12.53%</b>
<b>Total Combined Wages &amp; Benefits</b>	<b>10,956,790</b>	<b>5,142,663</b>	<b>5,733,601</b>	<b>590,938</b>	<b>11.49%</b>

## Revenue and Expenditure Summary

### FY 2022 - 2023 Annual Budget and Operational Plan Summary

Description	Actual 2021 - 2022	Without COP 2021 - 2022	2022 - 2023	Budget Variance	% of Change
<b>Expenses</b>					
<b>5200 - Liability Insurance</b>					
5201 - Motor Vehicle, Liability & Umbrella	64,226	64,226	56,535	(7,691)	-11.97%
<b>Total 5200 - Liability Insurance</b>	<b>64,226</b>	<b>64,226</b>	<b>56,535</b>	<b>(7,691)</b>	<b>-11.97%</b>
<b>5300 - Professional Services</b>					
5301 - Legal	20,000	20,000	15,000	(5,000)	-25.00%
5302- Outside Consulting Services	8,240	8,240	9,140	900	10.92%
5303 - Audit/Accounting Services	17,000	17,000	15,000	(2,000)	-11.76%
5305 - IT/Internet Services	47,976	47,976	80,308	32,332	67.39%
5306 - Shared Services	0	0	0	0	#DIV/o!
5307 - Elections	2,500	2,500	2,500	0	0.00%
5309 - Cost of Issuance for COP	235,558	0	0	0	#DIV/o!
<b>Total 5300 - Professional Services</b>	<b>331,274</b>	<b>95,716</b>	<b>121,948</b>	<b>26,232</b>	<b>27.41%</b>
<b>5400 - Administrative</b>					
5401 - Administrative Travel	1,500	1,500	1,500	0	0.00%
5402 - Memberships/Subscriptions	3,840	3,840	4,350	510	13.28%
5403 - Office Supplies	5,500	5,500	5,500	0	0.00%
5404 - Postage/Shipping	1,100	1,100	1,100	0	0.00%
5405- Publishing	1,500	1,500	1,500	0	0.00%
5406 - Other Admin Expense	8,000	8,000	8,120	120	1.50%
5407 - Office Fixtures Repair/Maintenance	4,088	4,088	4,100	12	0.29%
5408 - Computer Software	40,103	40,103	52,619	12,516	31.21%
5409 - Banking Expenses	1,800	1,800	1,980	180	10.00%
5410 - Office Equipment	3,500	3,500	6,450	2,950	84.29%
5411 - Admin Fuel	3,000	3,000	3,600	600	20.00%
5412 - Admin Vehicle Repair/Maintenance	3,100	3,100	1,000	(2,100)	-67.74%
5414 - Sales Tax	3,000	3,000	750	(2,250)	-75.00%
<b>Total 5400 - Administrative</b>	<b>80,031</b>	<b>80,031</b>	<b>92,569</b>	<b>12,538</b>	<b>15.67%</b>
<b>5500 - Outside Services</b>					
5501 - Electricity	35,340	35,340	41,100	5,760	16.30%
5502 - Propane/Natural Gas	9,120	9,120	9,084	(36)	-0.39%
5503 - Water	6,300	6,300	6,144	(156)	-2.48%
5504 - Cellular Phones/Data	8,400	8,400	7,800	(600)	-7.14%
5505 - Trash Disposal	2,400	2,400	3,307	907	37.80%
5506 - Exterminator	1,920	1,920	1,800	(120)	-6.25%
5507 - Sewer	5,080	5,080	5,080	0	0.00%
5508 - Equipment Repair / Maintenance	9,250	9,250	5,300	(3,950)	-42.70%
5509 - SCBA Equipment Repair / Maintenance	5,826	5,826	4,200	(1,626)	-27.91%
5510 - Fire Alarm & Sprinkler Maintenance	2,600	2,600	2,820	220	8.46%
5511 - Building Repair/Maintenance	33,636	33,636	19,880	(13,756)	-40.90%
5512 - TV & Streaming Services	720	720	0	(720)	-100.00%
5513 - Hose Testing & Maintenance	0	0	0	0	#DIV/o!
<b>Total 5500 - Outside Services</b>	<b>120,592</b>	<b>120,592</b>	<b>106,515</b>	<b>(14,077)</b>	<b>-11.67%</b>

## Revenue and Expenditure Summary

### FY 2022 - 2023 Annual Budget and Operational Plan Summary

Description	Actual 2021 - 2022	Without COP 2021 - 2022	2022 - 2023	Budget Variance	% of Change
<b>Expenses</b>					
<b>5600 - Operations</b>					
5601 - Janitorial Supplies	5,500	5,500	6,500	1,000	18.18%
5602 - Shop Supplies	6,700	6,700	16,875	10,175	151.87%
5603 - SCBA Supplies/Equipment	2,550	2,550	3,140	590	23.14%
5604 - Suppression Supplies/Equipment	19,340	19,340	10,287	(9,053)	-46.81%
<b>5605 - Technical Rescue</b>					
5605.01 - Swift Water Rescue	4,620	4,620	4,000	(620)	-13.42%
5605.02 - Rope Rescue	1,285	1,285	2,500	1,215	94.55%
5605.05 - Hazmat Supplies/PPE/Equipment	2,000	2,000	2,000	0	0.00%
<b>Total 5605 - Total Technical Rescue</b>	<b>7,905</b>	<b>7,905</b>	<b>8,500</b>	<b>595</b>	<b>7.53%</b>
5607 - Wildland Supplies/PPE/Equipment	7,070	7,070	4,000	(3,070)	-43.42%
5608 - Suppression Protective Clothing	40,000	40,000	25,000	(15,000)	-37.50%
5609 - Safety Supplies	750	750	1,050	300	40.00%
5611 - PT Equipment & Maintenance	2,500	2,500	3,000	500	20.00%
5612 - Fuel	35,000	35,000	42,000	7,000	20.00%
5613 - Suppression Vehicle Repair & Maintenance	90,330	90,330	20,000	(70,330)	-77.86%
5615 - Hydrants	420	420	420	0	0.00%
5616 - Hose	2,541	2,541	4,448	1,907	75.06%
5617 - Small Appliances & Furniture	0	0	1,000	1,000	#DIV/0!
<b>Total 5600 - Operations</b>	<b>220,606</b>	<b>220,606</b>	<b>146,220</b>	<b>(74,386)</b>	<b>-33.72%</b>
<b>5700 - EMS</b>					
5701 - Ambulance Billing	112,125	112,125	126,750	14,625	13.04%
5702 - Registration/Certifications & Memberships	1,250	1,250	1,300	50	4.00%
<b>5703 - EMS Supplies - Disposable</b>					
5703.01 - Disposable Supplies	70,000	70,000	70,000	0	0.00%
5703.02 - Drugs	15,000	15,000	15,000	0	0.00%
<b>5703 - Total Disposable EMS Supplies</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>0</b>	<b>0.00%</b>
5704 - EMS Equipment	7,832	7,832	5,000	(2,832)	-36.16%
5705 - EMS Equipment Repair/Maintenance	12,013	12,013	16,284	4,271	35.55%
5706 - Ambulance Fuel	28,000	28,000	33,000	5,000	17.86%
5707- Ambulance Repair/Maintenance	25,000	25,000	4,000	(21,000)	-84.00%
<b>Total 5700 - EMS</b>	<b>271,220</b>	<b>271,220</b>	<b>271,334</b>	<b>114</b>	<b>0.04%</b>
<b>5700 - Communications</b>					
5801 - Dispatch	268,796	268,796	282,236	13,440	5.00%
5802 - Communication Equipment	4,010	4,010	3,942	(68)	-1.70%
5803 - Communication Repair /Maintenance	3,000	3,000	3,000	0	0.00%
5804 - Communication IT Service	12,734	12,734	14,039	1,305	10.25%
<b>Total 5800 - Communications</b>	<b>288,540</b>	<b>288,540</b>	<b>303,217</b>	<b>14,677</b>	<b>5.09%</b>

## Revenue and Expenditure Summary

### FY 2022 - 2023 Annual Budget and Operational Plan Summary

Description	Actual 2021 - 2022	Without COP 2021 - 2022	2022 - 2023	Budget Variance	% of Change
<b>Expenses</b>					
<b>5900 - Training</b>					
5901 - Suppression Training	16,415	16,415	11,215	(5,200)	-31.68%
5902 - EMS Training	23,650	23,650	18,850	(4,800)	-20.30%
5903 - Administrative Training	6,808	6,808	8,030	1,222	17.95%
5904 - Community Risk Reduction Training	4,650	4,650	5,500	850	18.28%
5905 - Wildland Training	3,800	3,800	500	(3,300)	-86.84%
5906 - Hazmat Training	4,200	4,200	1,716	(2,484)	-59.14%
5907 - Swift Water Training	0	0	0	0	#DIV/o!
5908 - Reserves Training	0	0	0	0	#DIV/o!
5909 - Physical Fitness Training	1,500	1,500	1,500	0	0.00%
5910 - Training Materials	0	0	0	0	#DIV/o!
5911 - Training Facility Fees	4,311	4,311	4,311	0	0.00%
5912 - Tuition Reimbursement	7,500	7,500	2,500	(5,000)	-66.67%
5913 - Promotional Testing	4,000	4,000	18,000	14,000	350.00%
5914 - Safety Training	2,000	2,000	500	(1,500)	-75.00%
5915 - Ropes Training	2,600	2,600	4,000	1,400	53.85%
<b>Total 5900 - Training</b>	<b>81,434</b>	<b>81,434</b>	<b>76,622</b>	<b>(4,812)</b>	<b>-5.91%</b>
<b>6000 - Community Risk Reduction (CRR)</b>					
					#DIV/o!
6001 - Prevention/Pub Ed Supplies	4,500	4,500	2,500	(2,000)	-44.44%
6002 - Arson Investigation Supplies	750	750	200	(550)	-73.33%
6003 - CRR Fuel	1,200	1,200	1,000	(200)	-16.67%
6004 - CRR Repair/Maintenance	1,000	1,000	250	(750)	-75.00%
<b>6000 - Total Community Risk Reduction (CRR)</b>	<b>7,450</b>	<b>7,450</b>	<b>3,950</b>	<b>(3,500)</b>	<b>-46.98%</b>
<b>7000 - Capital Projects</b>					
7001 - Vehicles/Apparatus	0	0	0	0	#DIV/o!
<b>7002 - Equipment</b>					
7002.01 - Suppression Equipment	0	0	0	0	#DIV/o!
7002.02 - EMS Equipment	0	0	0	0	#DIV/o!
7002.03 - Wildland Equipment	0	0	0	0	#DIV/o!
7002.04 - Hazmat Equipment	0	0	0	0	#DIV/o!
7002.05 - TRT Equipment	0	0	0	0	#DIV/o!
7002.06 - Office Equipment	0	0	0	0	#DIV/o!
7002.07 - Communication Equipment	0	0	0	0	#DIV/o!
7002.08 - PT Equipment	13,000	13,000	0	(13,000)	-100.00%
7002.09 - SCBA Equipment	0	0	0	0	#DIV/o!
7002.10 - Station Furnishings & Equipment	6,000	6,000	0	(6,000)	-100.00%
<b>Total 7002 - Equipment</b>	<b>19,000</b>	<b>19,000</b>	<b>0</b>	<b>(19,000)</b>	<b>-100.00%</b>
7003 - Station Improvements	0	0	0	0	#DIV/o!
7004 - Buildings/Land	0	0	0	0	#DIV/o!
7005 - Professional Services	11,498	11,498	0	(11,498)	-100.00%
<b>Total 7000 - Capital Projects</b>	<b>30,498</b>	<b>30,498</b>	<b>0</b>	<b>(30,498)</b>	<b>-100.00%</b>

**Revenue and Expenditure Summary**

**FY 2022 - 2023 Annual Budget and Operational Plan Summary**

Description	Actual 2021 - 2022	Without COP 2021 - 2022	2022 - 2023	Budget Variance	% of Change
<b>Expenses</b>					
<b>7100 - Debt Service</b>					
7101 - Vehicle/Apparatus Principal	199,380	199,380	249,575	50,195	25.18%
7102 - Vehicle/Apparatus Interest	31,100	31,100	30,905	(195)	-0.63%
7103 - Building & Land Principal	231,749	231,749	235,505	3,756	1.62%
7104 - Building & Land Interest	119,197	119,197	115,441	(3,756)	-3.15%
7105 - Equipment Principal	0	0	0	0	#DIV/o!
7106 - Equipment Interest	0	0	0	0	#DIV/o!
7107 - PSPRS COP Principal	0	0	280,000	280,000	#DIV/o!
7108 - PSPRS COP Interest	108,486	108,486	187,768	79,282	73.08%
<b>Total 7100 - Debt Service</b>	<b>689,912</b>	<b>689,912</b>	<b>1,099,193</b>	<b>409,281</b>	<b>59.32%</b>
<b>7200 - Contingency</b>					
7201 - Contingency	77,693	77,693	0	(77,693)	-100.00%
7202 - HRA Contingency	80,000	80,000	81,000	1,000	1.25%
7203 - Grant Expense Contingency	50,000	50,000	25,000	(25,000)	-50.00%
7204 - PSPRS Unfunded Liability Savings Contingency	273,858	0	0	0	#DIV/o!
<b>Total 7200 - Contingency</b>	<b>481,551</b>	<b>207,693</b>	<b>106,000</b>	<b>(101,693)</b>	<b>-48.96%</b>
<b>7300 - Grant Expenditures</b>					
7301 - Miscellaneous Grants	178,000	178,000	157,000	(21,000)	-11.80%
7302 - SAFER Grant	403,184	403,184	416,191	13,007	3.23%
7303 - AFG Grant	150,000	150,000	150,000	0	0.00%
7304 - Regional AFG Grant	335,000	335,000	227,931	(107,069)	-31.96%
<b>Total 7300 - Grant Expenditures</b>	<b>1,066,184</b>	<b>1,066,184</b>	<b>951,122</b>	<b>(115,062)</b>	<b>-10.79%</b>
<b>7400 - Transfers</b>					
7401 - Transfer to Capital Reserve Fund	0	0	0	0	#DIV/o!
7402 - Transfer to PSPRS Contingency Reserve Fund	790,315	0	0	0	#DIV/o!
<b>Total 7400 - Transfers</b>	<b>790,315</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/o!</b>
<b>Total Combined Expenses</b>	<b>15,480,742</b>	<b>8,332,742</b>	<b>9,068,825</b>	<b>736,083</b>	<b>8.83%</b>
<b>Over/Under</b>	<b>0</b>	<b>0</b>	<b>(60,471)</b>	<b>(60,471)</b>	<b>#DIV/o!</b>



**Breakdown of Deficits  
2019**

	<b>Date</b>	<b>Beginning Balance Warrant Account</b>	<b>Budgeted Amounts</b>	<b>Actual Revenue/Expense Inc/(Dec)</b>
Payoff of LOC for CCFMA	6/10/2019	\$365,037		
Beginning Balance of Warrant Account	7/1/2019	(\$8,473)		
Beginning of Fiscal Year - No Rollover	7/1/2019		\$341,000	
Decreased Tax Revenue	6/30/2020			\$51,886
Decreased FDAT	6/30/2020			\$11,587
Decreased Ambulance Revenue	6/30/2020			\$332,343
Decrease Non-Resident Revenue	6/30/2020			\$30,302
Decrease IGA Revenue	6/30/2020			\$10,501
Over Budget Wages	6/30/2020			\$71,973
Over Budget Ops	6/30/2020			\$84,447
Totals	6/30/2020		\$341,000	\$593,039
				\$934,039

**2020**

Beginning Balance of Warrant Account	(\$394,425)		
Beginning of Fiscal Year - No Rollover		\$557,046	
Decreased Tax Revenue			\$15,000
Decreased FDAT			\$6,000
Decreased Ambulance Revenue			\$177,123
Decreased Code Enforcement Revenue			\$20,886
Decreased General Revenue			\$64,567
Over Budget Wages			\$141,582
Over Budget Benefits			\$51,937
Over Budget Admin			\$25,050
Over Budget Ops			\$139,076
Over Budget Debt Service			\$63,228
Totals		<u>\$557,046</u>	<u>\$704,450</u>
			\$1,261,496

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**2021**

Beginning Balance of Warrant Account	(\$1,341,621)		
Beginning of Fiscal Year - No Rollover		\$200,000	
Totals		<u>\$200,000</u>	<u>\$200,000</u>